

BOARD OF HOSPITAL COMMISSIONERS

February 11, 2025

Those in attendance were Hospital Commissioners Don Welander, Darrin Moody and Lori Brady. Also present were Eric Moll, Mason Health CEO; Steve Leslie, Mason Health CFO, Melissa Strong, Mason Health CNO; Robert Johnson, Legal Counsel, Dr. Darren Cuevas, Mason Clinic, and Shelly Dunnington, Senior Executive Assistant.

Others in attendance: Jen Capps, Carolyn McCain, Colby Snyder, and Nicole Eddins.

Don Welander called the regular meeting of the Board of Commissioners to order at 8:00 a.m.

Agenda Review and Minutes:

The agenda was reviewed, and the January 30, 2025, Special Board Meeting minutes were added. **It was moved, seconded, and voted to approve January 28, 2025, and January 30, 2025, minutes as presented.**

Commissioners' Committee Report & Calendar

Darrin Moody attended BOHC on January 28, 2025, the Special Board Meeting on January 30, 2025, signed warrants on February 7, 2025, and met w/ Eric Moll 1:1 on February 10, 2025.

Don Welander attended BOHC on January 28, 2025, the Special Board Meeting on January 30, 2025, met w/Steve Leslie on February 7, 2025, attended the Retirement Committee meeting on February 10, 2025 and met w/ Eric Moll 1:1 on February 10, 2025.

Lori Brady attended the Special Board Meeting on January 30, 2025, took the Welcome to Commissioner Guide on February 7, 2025, and attended Orientation on February 10, 2025.

Public Comments: None

Consent Agenda:

It was moved, seconded, and voted to approve February 11, 2025, the consent agenda as presented.

Legal Counsel – None

CEO's Report –

Eric Moll provided an evaluation of the Executive Director of Rural Health Enterprise, explaining its work and financial progress. He reported that:

- The Enterprise is projected to become cash-positive by year-end.
- Joint contracts under Rural Healthcare have been integrated into Rural Health Enterprise.
- A staffing platform is in development that will generate revenue for Enterprise.
- Interim staffing for CFO and CEO positions remains in high demand.

Eric also discussed WSHA initiatives and federal government impacts on healthcare.

Monthly Reports – None

Old Business – None

BOARD OF HOSPITAL COMMISSIONERS

February 11, 2025

Page 2

New Business –

a. GMP Amendment

Brent Wilcox presented **AIA Document A133-2019 Exhibit A** for the Guaranteed Maximum Price Amendment Proposal (Rev 1) at **\$13,202,680.00** (excluding WA State Sales Tax). The proposal secures the contractor's scope and value.

It was moved, seconded, and voted to authorize the CEO to enter into an agreement for AIA Document A133-2019 Exhibit A GMP Amendment.

b. PWO MH Project – S26746 – 001 -

Brent Wilcox presented **AIA Document A133-2019 Exhibit A** for the Guaranteed Maximum Price Amendment Proposal (Rev 1) at **\$13,202,680.00** (excluding WA State Sales Tax). The proposal secures the contractor's scope and value.

It was moved, seconded, and voted to authorize the CEO to enter into an agreement for AIA Document A133-2019 Exhibit A GMP Amendment.

c. Budget Amendment –

Steve Leslie recommended increasing the **2025 capital budget** by **\$4,166,230** to cover Campus Master Plan Phase 1 project costs.

A commissioner inquired if this expense was feasible. Steve confirmed it would be drawn from **Strategic Capital (long-term capital fund)** and aligns with the scheduled timeline of April 2026.

It was moved, seconded, and voted to approve increasing the 2025 capital budget by \$4,166,230 for Campus Master Plan Phase 1.

d. Strategic Initiatives Q4 Debriefs -

Hospital Quality Indicator: No Hospital-Acquired Pressure Injuries (HAPI) in Q4. Focus for 2025: fall prevention.

Expanded Annual Wellness Visits: 2024 ended at 30%; goal is 40%. Working on staffing stabilization and expanding RN team access.

Care Gaps (Colon, Breast, Cervical Cancer Screenings): Performance remains median. Efforts include exploring blood screening for colonoscopy, alternative cervical cancer testing, and streamlining breast screening.

Inpatient Experience: Q4 results improved steadily but did not meet the target. 333 surveys returned. Continued focus on patient experience in 2025.

AI-Assisted Documentation: 12 providers using Oracle's Clinical AI Agent. Providers appreciate the technology, but Cerner reports are not fully compatible.

Reduce Reimbursement Denials: Denial rates decreased in 2023-2024. Focus for early 2025: tackle one denial type per quarter.

Practice Greenhealth & The Green Team: Received three awards in 2024 – Partner for Change, Greening the OR, Making Medicine Mercury-Free. Focus: improve recycling rates.

Business Continuity: Foundation completed; next step is implementation.

Health Science Academy: Ongoing efforts.

Cybersecurity Training: Compliance rate at 99%+.

Ethical Vendor Evaluation: Reviewing vendor relationships as part of annual contract compliance.

Cybersecurity Plan: 100% foundational completion; ongoing development and resource allocation.

Administration Roundtable

Referral Management: Winfried Danke reported technology improvements, though additional action is required.

ProTech Negotiations: Tentative agreement reached; pending member vote.

AFSCME Contract: Ongoing negotiations.

Patient Census: High census due to flu cases, requiring careful patient placement.

Employee Flu Vaccination Rate: 97% compliance.

Revenue Cycle Improvement: Steve Leslie reported progress in inpatient revenue cycle management.

Adjourned at 10:42 a.m.

PUBLIC HOSPITAL DISTRICT NO. 1
OF MASON COUNTY, WASHINGTON

BY: _____

Attest: _____
